# Michigan Department of Treasury 496 (02/06) Auditing Procedures Report

issued	unde	r P.A.	2 of 1968, as	amended an	id P.A. 71 of 1919,	as amende	a.				
			ernment Type				Local Unit Na	me	County		
	Count		□City	□Twp	□Village	Other			0.1		
Fisc	al Yea	r End			Opinion Date			Date Audit Report	Submitted to State		
We a	ffirm	that	1								
We a	re ce	ertifie	d public ac	countants	licensed to p	ractice in	Michigan.				
	We further affirm the following material, "no" responses have been disclosed in the financial statements, including the notes, or in the Management Letter (report of comments and recommendations).									ding the notes, or in the	
	YES	8									
1.	<ol> <li>All required component units/funds/agencies of the local unit are included in the financial statements and/or disclosed in the reporting entity notes to the financial statements as necessary.</li> </ol>								ments and/or disclosed in the		
2.								unit's unreserved fu budget for expendit		stricted net assets	
3.			The local	unit is in o	compliance wit	h the Uni	orm Chart of	Accounts issued by	the Department o	f Treasury.	
4.			The local	unit has a	dopted a budg	get for all	required fund	S.			
5.			A public h	earing on	the budget wa	as held in	accordance v	vith State statute.			
6.					ot violated the ssued by the L				nder the Emergend	cy Municipal Loan Act, or	
7.			The local	unit has n	ot been deling	juent in di	stributing tax	revenues that were	collected for anoth	her taxing unit.	
8.			The local	unit only h	nolds deposits	osits/investments that comply with statutory requirements.					
9.			The local unit has no illegal or unauthorized expenditures that came to our attention as defined in the <i>Bulletin for Audits of Local Units of Government in Michigan</i> , as revised (see Appendix H of Bulletin).								
10.	10. There are no indications of defalcation, fraud or embezzlement, which came to our attention during the course of our audit that have not been previously communicated to the Local Audit and Finance Division (LAFD). If there is such activity that ha not been communicated, please submit a separate report under separate cover.										
11.			The local	unit is free	e of repeated of	comments	from previou	s years.			
12.			The audit	opinion is	UNQUALIFIE	D.					
13.					omplied with 0		or GASB 34 a	s modified by MCG	AA Statement #7	and other generally	
14.			The board	d or counc	il approves all	invoices	prior to paym	ent as required by c	harter or statute.		
15.			To our kn	owledge,	bank reconcilia	ations tha	t were review	ed were performed	timely.		
If a local unit of government (authorities and commissions included) is operating within the boundaries of the audited entity and is not included in this or any other audit report, nor do they obtain a stand-alone audit, please enclose the name(s), address(es), and a description(s) of the authority and/or commission.  I, the undersigned, certify that this statement is complete and accurate in all respects.											
we	nave	e end	closed the	tollowing	<b>g</b> :	Enclose	d Not Requi	ed (enter a brief justifi	cation)		
Fina	ancia	l Sta	tements								
The	The letter of Comments and Recommendations										
Other (Describe)											
Cert	fied P	ublic A	ccountant (Fi	rm Name)				Telephone Number			
Stree	et Add	ress						City	State	Zip	
Authorizing CPA Signature  May L Egleus  Printed Name  License Number					umber						

Financial Report
with Supplemental Information
December 31, 2006

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#### Independent Auditor's Report

To the Township Board Members Charter Township of Bedford, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Charter Township of Bedford, Michigan as of and for the year ended December 31, 2006, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Charter Township of Bedford, Michigan's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

Management has not capitalized or depreciated capital assets of the Sewer Enterprise Fund acquired prior to January I, 1990. Accounting principles generally accepted in the United States of America require that all capital assets used by the Sewer Fund be recorded depreciated over their useful lives. The amount by which this departure would affect the assets, net assets, and current year expenses of the Sewer Enterprise Fund and the business-type activities in the government-wide financial statements cannot be determined.

In our opinion, because of the effects of the matter discussed in the preceding paragraph, the financial statements of the Proprietary Sewer Enterprise Fund and the business-type activities in the government-wide financial statements do not present fairly, in conformity with accounting principles generally accepted in the United States of America, the financial position of the business-type activities and the Sewer Enterprise Fund of Charter Township of Bedford, Michigan as of December 31, 2006 and the respective changes in financial position and cash flows thereof for the year then ended.

In addition, in our opinion, the basic financial statements referred to in the first paragraph present fairly, in all material respects, the respective financial position of the governmental activities, the major governmental fund, and the aggregate remaining fund information of Charter Township of Bedford, Michigan as of December 31, 2006 and the respective changes in financial position thereof for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

#### To the Township Board Members Charter Township of Bedford, Michigan

The management's discussion and analysis and the budgetary comparison schedule, as identified in the table of contents, are not a required part of the basic financial statements but are supplemental information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplemental information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Charter Township of Bedford, Michigan's basic financial statements. The accompanying other supplemental information, as identified in the table of contents, is presented for the purpose of additional analysis and is not a required part of the basic financial statements. The other supplemental information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Plante & Moran, PLLC

April 11, 2007

#### **Management's Discussion and Analysis**

Our discussion and analysis of Charter Township of Bedford, Michigan's (the "Township") financial performance provides an overview of the Township's financial activities for the fiscal year ended December 31, 2006. Please read it in conjunction with the Township's financial statements.

#### Financial Highlights

As discussed in further detail in this discussion and analysis, the following represents the most significant financial highlights for the year ended December 31, 2006:

- Total net assets related to the Township's governmental activities decreased by approximately \$29,000. The unrestricted portion of net assets decreased by approximately \$246,000.
- The Township made its third of five payments on the fire equipment installment loan during the year.

#### **Using this Annual Report**

This annual report consists of a series of financial statements. The statement of net assets and the statement of activities provide information about the activities of the Township as a whole and present a longer-term view of the Township's finances. This longer-term view uses the accrual basis of accounting so that it can measure the cost of providing services during the current year and whether the taxpayers have funded the full cost of providing government services.

The fund financial statements present a short-term view; they tell us how the taxpayers' resources were spent during the year, as well as how much is available for future spending. Fund financial statements also report the Township's operations in more detail than the government-wide financial statements by providing information about the Township's most significant funds. The fiduciary fund statements provide financial information about activities for which the Township acts solely as a trustee or agent for the benefit of those outside of the government.

#### **Management's Discussion and Analysis (Continued)**

#### The Township as a Whole

The following table shows, in a condensed format, the net assets as of the current date and compared to the prior year:

		Governmen	tal A	Activities	Business-type Activities				Total			
		2006		2005		2006	2005		2006			2005
Assets:												
Current assets	\$	1,514,819	\$	1,602,503	\$	813,924	\$	922,982	\$	2,328,743	\$	2,525,485
Noncurrent assets		1,403,444		1,472,797		2,057,384		2,116,181		3,460,828		3,588,978
Total assets		2,918,263		3,075,300		2,871,308		3,039,163		5,789,571		6,114,463
Liabilities:												
Current liabilities		1,208,896		1,144,872		169,250		169,250		1,378,146		1,314,122
Long-term liabilities		189,019		381,059		520,000		685,000		709,019		1,066,059
Total liabilities		1,397,915		1,525,931	_	689,250		854,250		2,087,165		2,380,181
Net assets:												
Invested in capital assets -												
Net of related debt		1,032,585		924,804		1,372,384		1,266,181		2,404,969		2,190,985
Restricted		504,776		395,742		-		-		504,776		395,742
Unrestricted	_	(17,013)	_	228,823	_	809,674	_	918,732	_	792,661	_	1,147,555
Total net assets	\$	1,520,348	\$	1,549,369	\$	2,182,058	\$	2,184,913	\$	3,702,406	\$	3,734,282

Unrestricted net assets is the part of net assets that can be used to finance day-to-day operations. The current level of unrestricted net assets for our governmental activities stands at a deficit of approximately \$17,000.

#### **Management's Discussion and Analysis (Continued)**

The following table shows the changes of the net assets during the current year and as compared to the prior year:

	(	Governmen	ıtal /	Activities	Business-type Activities				Total			
		2006		2005	2006		2005		2006		2005	
Revenue												
Program revenue - Charges						21224				40.4.000		202 217
for services	\$	204,140	\$	80,181	\$	219,868	\$	203,666	\$	424,008	\$	283,847
General revenue:												
Property taxes		758,686		843,020		-		-		758,686		843,020
State-shared revenue		722,199		735,647		-		-		722,199		735,647
Unrestricted investment												
earnings		35,938		22,077		30,995		23,298		66,933		45,375
Franchise fees		56,660		13,385		-		_		56,660		13,385
Miscellaneous		12,412		22,736						12,412	_	22,736
Total revenue		1,790,035		1,717,046		250,863		226,964		2,040,898		1,944,010
Program Expenses												
General government		788,099		617,154		-		-		788,099		617,154
Public safety		1,014,024		960,557		-		-		1,014,024		960,557
Interest on long-term debt		16,933		22,242		-		_		16,933		22,242
Sewer						253,718		261,328		253,718	_	261,328
Total program												
expenses		1,819,056		1,599,953		253,718		261,328		2,072,774	_	1,861,281
Change in Net Assets	\$	(29,021)	\$	117,093	\$	(2,855)	\$	(34,364)	\$	(31,876)	\$	82,729

#### **Governmental Activities**

The Township's total governmental revenue increased by approximately \$73,000, primarily due to an increase in property tax revenue and franchise fee revenue.

Expenses included in the governmental activities increased approximately 14 percent.

#### **Business-type Activities**

The Township's business-type activities consist of the Sewer Fund. We provide sewer treatment services to residents through a contract with the City of Battle Creek. Expenses related to the contract with the City of Battle Creek decreased approximately \$3,200 from 2005, representing approximately a 2 percent decrease. Revenue relating to the contract sewer services increased approximately \$23,000 from 2005, representing approximately a 15 percent increase.

#### **Management's Discussion and Analysis (Continued)**

#### **The Township's Funds**

Our analysis of the Township's major funds begins on page 9, following the government-wide financial statements. The fund financial statements provide detail information about the most significant funds, not the Township as a whole. The Township's major funds for 2006 and 2005 include the General Fund and the Sewer Fund. The Cemetery Fund is considered a nonmajor Special Revenue Fund.

During the year, General Fund expenses increased by about \$119,000, representing an approximate 6.5 percent increase.

The General Fund pays for most of the Township's governmental services. The most significant are public safety expenditures, which incurred expenses of approximately \$954,000 in 2006. These services are partially supported by a special public safety millage and a fire millage, which are recorded in the General Fund.

#### **General Fund Budgetary Highlights**

Over the course of the year, the Township amended the budget to take into account events during the year. The most significant change was to decrease the estimated board expenditures to account for the actual amount paid for debt service on the fire truck debt. Overall, Township departments stayed below budget, resulting in total expenditures \$69,161 below budget. Total revenues were lower than anticipated revenues by \$42,134, primarily due to the budgeted amount of state-shared revenue being approximately \$52,800 higher than the amount actually received during the year. The General Fund's fund balance decreased from \$605,166 at December 31, 2005 to \$463,293 at December 31, 2006.

#### **Capital Asset and Debt Administration**

There were no capital expenditures during 2006 in either the General Fund or the Sewer Fund.

#### **Economic Factors and Next Year's Budgets and Rates**

The Township is focused on controlling expenditures for the coming year due to the uncertainty of the state-shared revenue funding sources.

#### **Contacting the Township's Management**

This financial report is intended to provide our citizens, taxpayers, customers, and investors with a general overview of the Township's finances and to show the Township's accountability for the money it receives. If you have questions about this report or need additional information, we welcome you to contact the clerk's office.

#### Statement of Net Assets December 31, 2006

	Primary Government						
	Governmental			ısiness-type			
	Activities			Activities		Total	
Assets							
Cash and investments (Note 3)	\$	991,617	\$	434,848	\$	1,426,465	
Receivables - Net (Note 4)		511,632		373,854		885,486	
Internal balances		(2,930)		2,930		-	
Prepaid costs and other assets		14,500		2,292		16,792	
Capital assets - Net (Note 5):							
Assets not being depreciated		37,463		-		37,463	
Depreciated assets		1,365,981		2,057,384		3,423,365	
Total assets		2,918,263		2,871,308		5,789,571	
Liabilities							
Accounts payable		220,768		-		220,768	
Accrued and other liabilities		-		4,250		4,250	
Deferred revenue (Note 4)		800,090		-		800,090	
Noncurrent liabilities:							
Due within one year (Note 7)		182,608		165,000		347,608	
Due in more than one year (Note 7)		188,251		520,000		708,25 I	
Compensated absences:							
Due within one year		5,430		-		5,430	
Due in more than one year		768			_	768	
Total liabilities		1,397,915		689,250		2,087,165	
Net Assets							
Invested in capital assets - Net of							
related debt		1,032,585		1,372,384		2,404,969	
Restricted - Fire levy		504,776		-		504,776	
Unrestricted		(17,013)		809,674		792,661	
Total net assets	\$	1,520,348	\$	2,182,058	\$	3,702,406	

# Statement of Activities Year Ended December 31, 2006

		Program Revenues		and s	
				Primary Government	
	Expenses	Charges for Services	Governmental Activities	Business-type Activities	Total
Functions/Programs					
Primary government:					
Governmental activities:					
General government	\$ 788,099	\$ 157,160	\$ (630,939)	\$ -	\$ (630,939)
Public safety	1,014,024	46,980	(967,044)	-	(967,044)
Interest on long-term debt	16,933		(16,933)		(16,933)
Total governmental activities	1,819,056	204,140	(1,614,916)	-	(1,614,916)
Business-type activities - Sewer	253,718	219,868		(33,850)	(33,850)
Total primary government	\$ 2,072,774	\$ 424,008	(1,614,916)	(33,850)	(1,648,766)
	General revenues:				
	Property taxes		758,686	-	758,686
	State-shared re	venues	722,199	-	722,199
	Unrestricted inv	vestment earnings	35,938	30,995	66,933
	Franchise fees		56,660	-	56,660
	Miscellaneous		12,412		12,412
	Total	general revenues	1,585,895	30,995	1,616,890
	Change in Net A	Assets	(29,021)	(2,855)	(31,876)
	Net Assets - Beg	inning of year	1,549,369	2,184,913	3,734,282
	Net Assets - End	of year	\$ 1,520,348	\$ 2,182,058	\$ 3,702,406

#### Governmental Funds Balance Sheet December 31, 2006

	Nonmajor Special			Total		
	Revenue Fund -		enue Fund -	Governmental		
	General Fund Cemetery Fund			Funds		
Assets						
	•	040.040	<b>.</b>	20.440		001 (17
Cash and investments	\$	960,949	\$	30,668	\$	991,617
Receivables - Net		511,632		-		511,632
Prepaid costs and other assets	_	14,500			_	14,500
Total assets	<u>\$</u>	1,487,081	\$	30,668	\$	1,517,749
Liabilities and Fund Balances						
Liabilities						
Accounts payable	\$	220,768	\$	-	\$	220,768
Due to other funds	-	2,930	·	_	•	2,930
Deferred revenue		800,090				800,090
Total liabilities		1,023,788		-		1,023,788
Fund Balances						
Reserved		504,776		30,668		535,444
Unreserved and undesignated		(41,483)				(41,483)
Total fund balances		463,293		30,668		493,961
Total liabilities and fund balances	\$	1,487,081	\$	30,668		
Amounts reported for governmental activities in the statemen	nt of ı	net assets are	differe	ent because:		
Capital assets used in governmental activities are not finance						
the funds				•		1,403,444
Long-term liabilities are not due and payable in the current funds	perio	d and are not	repor	ted in the		(377,057)
Idildo						(377,037)
Net assets of governmental activities					\$	1,520,348

#### Governmental Funds Statement of Revenue, Expenditures, and Changes in Fund Balances Year Ended December 31, 2006

			Nonmajor	
			Total	
			Fund -	Governmental
	Ge	neral Fund	Cemetery Fund	Funds
Revenue				
Property taxes	\$	758,686	\$ -	\$ 758,686
Licenses and permits	•	112,900	-	112,900
State-shared revenues		722,199	-	722,199
Charges for services		147,900	-	147,900
Interest earned		34,869	1,069	35,938
Other		12,412		12,412
Total revenue		1,788,966	1,069	1,790,035
Expenditures - Current				
General government		976,690	-	976,690
Public safety		954,149		954,149
Total expenditures		1,930,839		1,930,839
Excess of Revenue Over (Under) Expenditures		(141,873)	1,069	(140,804)
Fund Balances - Beginning of year		605,166	29,599	634,765
Fund Balances - End of year	<u>\$</u>	463,293	\$ 30,668	\$ 493,961

Governmental Funds Reconciliation of the Statement of Revenue, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year Ended December 31, 2006

Net Change in Fund Balances - Total Governmental Funds	\$ (140,804)
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures; in the statement of activities, these costs are allocated	
over their estimated useful lives as depreciation	(69,353)
Change in compensated absences	4,002
Repayment of bond principal is an expenditure in the governmental funds, but not in the statement of activities	
(where it reduces long-term debt)	 177,134
Change in Net Assets of Governmental Activities	\$ (29,021)

# Proprietary Funds Statement of Net Assets December 31, 2006

	Enterprise - Sewer
	Sewei
Assets	
Current assets:	
Cash and cash equivalents	\$ 434,848
Receivables - Net	373,854
Due from other funds	2,930
Prepaid costs and other assets	2,292
Total current assets	813,924
Noncurrent assets - Capital assets	2,057,384
Total assets	2,871,308
Liabilities	
Current liabilities:	
Accrued and other liabilities	4,250
Current portion of long-term debt	165,000
Total current liabilities	169,250
Noncurrent liabilities - Long-term debt - Net of current portion	520,000
Total liabilities	689,250
Net Assets	
Investment in capital assets - Net of related debt	1,372,384
Unrestricted	809,674
Total net assets	\$ 2,182,058

#### Proprietary Funds Statement of Revenue, Expenses, and Changes in Net Assets Year Ended December 31, 2006

	Enterprise - Sewer
Operating Revenue - Charges for services	\$ 219,868
Operating Expenses	
Sewer contract - City of Battle Creek	172,969
Legal and professional	2,000
Depreciation and amortization	61,749
Total operating expenses	236,718
Operating Loss	(16,850)
Nonoperating Revenue (Expense)	
Investment income	30,995
Interest expense	(17,000)
Change in Net Assets	(2,855)
Net Assets - Beginning of year	2,184,913
Net Assets - End of year	\$ 2,182,058

# Proprietary Funds Statement of Cash Flows Year Ended December 31, 2006

	Er	nterprise - Sewer
Cash Flows from Operating Activities Receipts from customers Payments to suppliers Internal activity - Payments to other funds	\$	234,287 (174,969) (10,398)
Net cash provided by operating activities		48,920
Cash Flows from Capital and Related Financing Activities Collection of customer assessments (principal and interest) Principal and interest paid on capital debt	_	98,885 (182,000)
Net cash used in capital and related financing activities		(83,115)
Cash Flows from Investing Activities - Interest received on investments	_	21,478
Net Decrease in Cash and Cash Equivalents		(12,717)
Cash and Cash Equivalents - Beginning of year	_	447,565
Cash and Cash Equivalents - End of year	<u>\$</u>	434,848
Reconciliation of Operating Loss to Net Cash from Operating Activities	•	(1.(.050)
Operating loss  Adjustments to reconcile operating loss to net cash from operating activities:	\$	(16,850)
Depreciation and amortization Changes in assets and liabilities:		61,749
Receivables		14,419
Internal activity		(10,398)
Accrued and other liabilities	_	
Net cash provided by operating activities	\$	48,920

During the year ended December 31, 2006, there were no noncash transactions.

# Fiduciary Funds Statement of Assets and Liabilities December 31, 2006

Assets - Cash and cash equivalents	\$ 362,348
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**Liabilities** - Due to other governmental units \$ 362,348

# Notes to Financial Statements December 31, 2006

#### **Note I - Summary of Significant Accounting Policies**

The accounting policies of Charter Township of Bedford, Michigan (the "Township") conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units with the following exception:

The Sewer Fund is on a full accrual basis and conforms to accounting principles generally accepted in the United States of America except that fixed assets acquired prior to January I, 1990 have not been capitalized, nor has depreciation been recorded for those assets.

#### Reporting Entity

The Charter Township of Bedford, Michigan is governed by an elected seven-member board of trustees. As required by accounting principles generally accepted in the United States of America, these financial statements present the Charter Township of Bedford. In accordance with accounting principles accepted in the United States of America, there are no component units to be included in the financial statements.

#### **Government-wide and Fund Financial Statements**

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (I) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenue are reported instead as general revenue.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual Enterprise Funds are reported as separate columns in the fund financial statements.

Notes to Financial Statements
December 31, 2006

#### Note I - Summary of Significant Accounting Policies (Continued)

# Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and the fiduciary fund. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Township considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. The following major revenue sources meet the availability criterion: state-shared revenue and interest associated with the current fiscal period. Conversely, special assessments and federal grant reimbursements will be collected after the period of availability; receivables have been recorded for these, along with a "deferred revenue" liability.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

The Township reports the following major governmental funds:

**General Fund** - The General Fund is the Township's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Township reports the following major proprietary fund:

**Sewer Fund** - The Sewer Fund accounts for the activities of the sewage collection system.

Additionally, the Township reports the following fund types:

**Special Revenue** - The Special Revenue Fund accounts for resources solely dedicated by the board for cemetery use.

# Notes to Financial Statements December 31, 2006

#### Note I - Summary of Significant Accounting Policies (Continued)

**Agency Funds** - The Agency Funds account for assets held by the Township in a trustee capacity. Agency Funds are custodial in nature (assets equal liabilities) and do not involve the measurement of results of operations.

Private sector standards of accounting issued prior to December 1, 1989 are generally followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board. The Township has elected not to follow private sector standards issued after November 30, 1989 for its business-type activities.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the Township's sewer function and various other functions of the Township. Eliminations of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Proprietary funds distinguish operating revenue and expenses from nonoperating items. Operating revenue and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of our proprietary funds relates to charges to customers for sales and services. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenue and expenses not meeting this definition are reported as nonoperating revenue and expenses.

#### **Property Tax Revenue**

Property taxes are levied on each December I on the taxable valuation of property as of the preceding December 31. Taxes are considered delinquent on March I of the following year, at which time penalties and interest are assessed.

The Township's 2005 tax is levied and collectible on December 1, 2005 and is recognized as revenue in the year ended December 31, 2006, when the proceeds of the levy are budgeted and available for the financing of operations.

The 2005 taxable valuation of the Township totaled \$165.9 million, on which taxes levied consisted of .8986 mills for operating purposes, 2.0 mills for public safety equipment, and 1.75 mills for fire equipment. This resulted in \$148,000 for operating, \$321,000 for public safety equipment, and \$290,000 for fire equipment. These amounts are recognized in the respective General Fund financial statements as tax revenue.

# Notes to Financial Statements December 31, 2006

#### Note I - Summary of Significant Accounting Policies (Continued)

#### Assets, Liabilities, and Net Assets or Equity

**Cash and Investments** - Cash and cash equivalents include cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

**Receivables and Payables** - In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances." All trade and property tax receivables are shown as net of allowance for uncollectible amounts.

**Prepaid Items** - Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both government-wide and fund financial statements.

**Capital Assets** - Capital assets, which include property, plant, and equipment, are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the Township as assets with an initial individual cost of more than \$1,500 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Buildings, equipment, and vehicles are depreciated using the straight-line method over the following useful lives:

Sewer distribution systems 50 years
Buildings and building improvements 40 to 50 years
Other tools and equipment 3 to 20 years

Notes to Financial Statements
December 31, 2006

#### Note I - Summary of Significant Accounting Policies (Continued)

Long-term Obligations - In the government-wide financial statements and the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund-type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

Compensated Absences (Vacation Leave) - It is the Township's policy to permit employees to accumulate earned but unused sick and vacation pay benefits. There is no liability for unpaid accumulated sick leave since the Township does not have a policy to pay any amounts when employees separate from service with the Township. All vacation pay is accrued when incurred in the government-wide and proprietary statements. A liability for these amounts is reported in governmental funds only for employee terminations as of year end.

**Use of Estimates** - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates.

**Amortization** - Expenses associated with the issuance of the bonds in the Enterprise Funds are being amortized on the straight-line method over the term of the bonds. For the year ended December 31, 2006, amortization totaling \$2,952 has been included in the nonoperating expenses of the Enterprise Funds.

# Notes to Financial Statements December 31, 2006

#### Note 2 - Stewardship, Compliance, and Accountability

**Construction Code Fees** - The Township oversees building construction, in accordance with the State's Construction Code Act, including inspection of building construction and renovation to ensure compliance with the building codes. The Township charges fees for these services. The law requires that collection of these fees be used only for construction code costs, including an allocation of estimated overhead costs. A summary of the current year activity and the cumulative surplus or shortfall generated since January I, 2000 is as follows:

Shortfall at December 31, 2005	\$	(11,029)
Current year building permit revenue		46,980
Construction code expenses:		
Direct costs		43,780
Indirect costs		4,274
Total construction code expenses		48,054
Shortfall at December 31, 2006	<u>\$</u>	(12,103)

#### **Note 3 - Deposits and Investments**

Michigan Compiled Laws Section 129.91 (Public Act 20 of 1943, as amended) authorizes local governmental units to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations that have offices in Michigan. The local unit is allowed to invest in bonds, securities, and other direct obligations of the United States or any agency or instrumentality of the United States; repurchase agreements; bankers' acceptances of United States banks; commercial paper rated within the two highest classifications, which matures not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions, which are rated as investment grade; and mutual funds composed of investment vehicles that are legal for direct investment by local units of government in Michigan.

# Notes to Financial Statements December 31, 2006

#### Note 3 - Deposits and Investments (Continued)

The Township has designated four banks for the deposit of its funds. The Charter Township of Bedford, Michigan's deposits and investment policies are in accordance with statutory authority. The Township's cash and investments are subject to several types of risk, which are examined in more detail below:

Custodial Credit Risk of Bank Deposits - Custodial credit risk is the risk that in the event of a bank failure, the Township's deposits may not be returned to it. The Township does not have a deposit policy for custodial credit risk. At year end, the Township had \$1,121,086 of bank deposits (certificates of deposit, checking, and savings accounts) that were uninsured and uncollateralized. The Township believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits. As a result, the Township evaluates each financial institution with which it deposits funds and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

**Credit Risk** - The Township does not specifically identify credit risk in the investment policy adopted by the Township. The Township has the following investments with credit risk and the applicable rating:

Investment	Fa	air Value	Credit Rating		
Bank investment pools	\$	670,227	Not rated		

#### **Note 4 - Receivables**

Receivables as of year end for the Township's individual major funds are as follows:

	(	General			
	Fund			wer Fund	 Total
Receivables:					
Property taxes	\$	355,909	\$	_	\$ 355,909
Accounts		155,723		52,148	207,871
Special assessment		-		312,336	312,336
Interest	_			9,370	 9,370
Total receivables	\$	511,632	\$	373,854	\$ 885,486

Governmental funds report deferred revenue in connection with receivables for revenue that is not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received but not yet earned. At the end of the current fiscal year, the General Fund had \$800,090 in deferred revenue for property taxes levied in the current year but unearned at December 31, 2006.

# Notes to Financial Statements December 31, 2006

#### **Note 5 - Capital Assets**

Capital asset activity of the Township's governmental and business-type activities was as follows:

Governmental Activities		Balance anuary I, 2006	A	dditions	De	Balance cember 31, 2006
Capital assets not being depreciated - Land	\$	37,463	\$	-	\$	37,463
Capital assets being depreciated: Buildings and improvements Other tools and equipment		767,054 1,095,223		-		767,054 1,095,223
Subtotal		1,862,277		-		1,862,277
Accumulated depreciation: Buildings and improvements Other tools and equipment Subtotal Net capital assets being depreciated		140,573 286,370 426,943 1,435,334		18,714 50,639 69,353 (69,353)		159,287 337,009 496,296 1,365,981
Net capital assets	<u>\$</u>	1,472,797	<u>\$</u>	(69,353)	<u>\$</u>	1,403,444
Business-type Activities						
Capital assets being depreciated - Sewer distribution systems	\$	2,939,851	\$	-	\$	2,939,851
Accumulated depreciation - Sewer distribution systems		823,670		58,797		882,467
Net capital assets being depreciated	\$	2,116,181	\$	(58,797)	\$	2,057,384

# Notes to Financial Statements December 31, 2006

#### **Note 5 - Capital Assets (Continued)**

Depreciation expense was charged to programs of the primary government as follows:

Governmental activities:

General government	\$	9,478
Public safety		59,875
Total governmental activities	<u>\$</u>	69,353
Business-type activities - Sewer	\$	58,797

#### Note 6 - Interfund Receivables, Payables, and Transfers

The composition of interfund balances is as follows:

Receivable Fund	Payable Fund	A	mount
Due to/from Other Funds			
Sewer Fund	General Fund	\$	2,930

These balances result from the time lag between the dates that goods and services are provided or reimbursable expenditures occur, transactions are recorded in the accounting system, and payments between funds are made.

#### Note 7 - Long-term Debt

The Township issues bonds to provide for the acquisition and construction of major capital facilities. County contractual agreements and installment purchase agreements are general obligations of the government and pledge the full faith and credit of the Township. The MMBA bonds were issued by the State of Michigan and the proceeds are payable to Calhoun County. Under the contract, the Township is obligated to pay the principal and interest requirements on the bonds.

# Notes to Financial Statements December 31, 2006

#### **Note 7 - Long-term Debt (Continued)**

Long-term obligation activity can be summarized as follows:

	Interest Rate	Principal Maturity	Beg	ginning						Ending	D	ue Within
-	Ranges	Ranges	Balance		Additions		(Reductions)		Balance		_0	ne Year
Governmental Activities												
Installment purchase agreement	3.09%	2008	\$ 5	47,993	\$	-	\$	(177,134)	\$	370,859	\$	182,608
Compensated absences				10,200	_	12,780	_	(16,782)	_	6,198	_	5,430
Total			\$ 5	58,193	\$	12,780	\$	(193,916)	\$	377,057	\$	188,038
Business-type Activities												
Michigan Municipal Bond Authority,												
(MMBA), Michigan State Revolving												
Loan Fund Program, County of												
Calhoun, Project No. 5015	2.00%	2010	\$ 8	50,000	\$	-	\$	(165,000)	\$	685,000	\$	165,000

Annual debt service requirements to maturity for the above bonds and note obligations are as follows:

		Governmental Activities					Business-type Activities						
		F	Principal	Interest			Total		Principal	!	nterest		Total
2007		\$	182,608	\$	11,460	\$	194,068	\$	165,000	\$	13,700	\$	178,700
2008			188,251		5,817		194,068		170,000		10,400		180,400
2009							-		175,000		7,000		182,000
2010									175,000		3,500		178,500
	Total	\$	370,859	\$	17,277	\$	388,136	\$	685,000	\$	34,600	\$	719,600

#### **Note 8 - Contingencies**

**Environmental Cleanup** - The Township is aware of soil contamination that occurred as the result of an underground storage tank. The Department of Environmental Quality is currently monitoring the site. The Township is currently working with a company specializing in environmental contamination to perform required remediation and monitoring. The ultimate costs to clean up the contamination cannot be determined at this time; therefore, no liability is recorded. Expenditures for the year ended December 31, 2006 were \$48,337.

# Notes to Financial Statements December 31, 2006

#### **Note 9 - Budget Information**

The annual budget is prepared by the Township supervisor and adopted by the Township board; subsequent amendments are approved by the Township board. Unexpended appropriations lapse at year end; encumbrances are not included as expenditures. The amount of encumbrances outstanding at December 31, 2006 has not been calculated. During the current year, the budget was amended in a legally permissible manner.

The schedule of revenue, expenditures, and changes in fund balance - budget and actual - General Fund is presented on the same basis of accounting used in preparing the adopted budget and is not adopted in accordance with accounting principles generally accepted in the United States of America.

The budget has been adopted on a line item basis; expenditures at this level in excess of amounts budgeted are a violation of Michigan law. A comparison of actual results of operations to the General Fund budget as adopted by the Township board is included in the required supplemental information.

**Noncompliance** - The General Fund has an unrestricted fund deficit as of December 31, 2006, which is prohibited by the Uniform Budgeting and Accounting Act (Public Act 2 of 1968, as amended by Public Act 621 of 1978).

#### **Note 10 - Contract for Services**

The Township currently has a contract with the City of Battle Creek for police services. The contract is effective through June 30, 2008.

The schedule of payments under the provisions of the contract is as follows:

2008	409,988
Total	\$ 1,201,361

Costs incurred for the contract during 2006 totaled \$736,161.

# Notes to Financial Statements December 31, 2006

#### Note II - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation), as well as medical benefits provided to employees. The Township has purchased commercial insurance for employees' medical benefits and participates in the Michigan Townships Participation Plan for claims relating to property loss, torts, errors and omissions, and workers' compensation. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

The Michigan Townships Participation Plan operates as an insurance purchasing pool for local units of government in Michigan. The plan purchases commercial insurance on behalf of its members at a lower cost than would be available on an individual basis.

#### **Note 12 - Defined Contribution Pension Plan**

The Township provides pension benefits to all of its full-time employees through a defined contribution plan. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. The plan provisions were established through a resolution by the board and may be amended by future board actions. Employees are eligible to participate from the date of employment and are fully vested after 20 months of service. As established by the Township board, the Township contributes 6 percent of employees' gross earnings and employees contribute 5 percent of earnings. The Township has elected to contribute the 5 percent employee contribution for elected officials. In accordance with these requirements, the Township contributed \$25,794.

#### **Note 13 - Upcoming Reporting Change**

The Governmental Accounting Standards Board has recently released Statement Number 45, Accounting and Reporting by Employers for Postemployment Benefits Other Than Pensions. The new pronouncement provides guidance for local units of government in recognizing the cost of retiree health care, as well as any "other" postemployment benefits (other than pensions). The new rules will cause the government-wide financial statements to recognize the cost of providing retiree health care coverage over the working life of the employee. The pronouncement is effective for the year ending December 31, 2008.

Required Supplemental Information	
Required Supplemental Information	
Required Supplemental Information	
Required Supplemental Information	

### Required Supplemental Information Budgetary Comparison Schedule - General Fund Year Ended December 31, 2006

	Original			Amended		Variance with		
		Budget		Budget	 Actual	A	mended Budget	
Revenue								
Current levy:								
Police and fire	\$	332,000	\$	332,000	\$ 320,800	\$	(11,200)	
Township		149,200		149,200	148,093		(1,107)	
Street lighting		63,000		63,000	71,253		8,253	
Fire		290,700		290,700	289,793		(907)	
Total current levy		834,900		834,900	829,939		(4,961)	
Tax administration fee		45,000	_	45,000	 57,531	_	12,531	
Total tax revenue		879,900		879,900	887,470		7,570	
State-shared revenue		775,000		775,000	722,199		(52,801)	
Licenses, fees, and permits:								
Trailer fees		6,700		6,700	3,955		(2,745)	
Zoning fees		3,000		3,000	1,825		(1,175)	
Liquor license fees		4,500		4,500	3,480		(1,020)	
Mechanical permits		12,000		12,000	11,100		(900)	
Building permits		27,000		27,000	24,115		(2,885)	
Electrical permits		12,500		12,500	8,070		(4,430)	
Plumbing permits		6,000		6,000	3,695		(2,305)	
Cable franchise	_	40,000		40,000	 56,660	_	16,660	
Total licenses, fees, and permits		111,700		111,700	112,900		1,200	
Charges for services		14,500		14,500	19,116		4,616	
Interest earned		25,000		25,000	34,869		9,869	
Miscellaneous		25,000		25,000	 12,412	_	(12,588)	
Total revenue		1,831,100		1,831,100	1,788,966		(42,134)	
Contribution from Fund Balance		168,900		168,900	 141,873	_	(27,027)	
Total sources of funds	\$	2,000,000	\$	2,000,000	\$ 1,930,839	\$	(69,161)	

#### Required Supplemental Information Budgetary Comparison Schedule - General Fund (Continued) Year Ended December 31, 2006

	 Original Budget		Amended Budget		Actual	Variance with Amended Budget	
Expenditures							
General government:							
Township board:							
Salaries	\$ 12,000	\$	12,000	\$	12,000	\$ -	
Employee benefits	9,800		13,000		12,061	939	
Professional services	31,300		34,300		26,581	7,719	
Insurance	29,200		29,200		28,693	507	
Computer expense	5,000		12,500		11,701	799	
Reserve fund	22,600		22,600		15,815	6,785	
Debt service	290,700		202,730		194,067	8,663	
Printing and publications	 2,500		6,500		4,376	2,124	
Total Township board	403,100		332,830		305,294	27,536	
Supervisor:							
Supervisor's salary	56,000		56,000		56,000	-	
Other salaries	23,500		23,500		22,994	506	
Employee benefits	 34,300		41,700	_	40,091	1,609	
Total supervisor	113,800		121,200		119,085	2,115	
Elections:							
Salaries	12,000		13,950		13,907	43	
Miscellaneous	 7,000	_	6,150	_	6,145	5	
Total elections	19,000		20,100		20,052	48	
Clerk:							
Clerk's salary	53,000		53,000		53,000	-	
Other salaries	300		240		-	240	
Employee benefits	23,000		28,060		27,168	892	
Miscellaneous	 700		900		731	169	
Total clerk	77,000		82,200		80,899	1,301	
Board of Review:							
Salaries	2,500		2,500		1,975	525	
Employee benefits	 250		250		134	116	
Total Board of Review	2,750		2,750		2,109	641	
Treasurer:							
Treasurer's salary	53,000		53,000		53,000	-	
Other salaries	200		200		-	200	
Employee benefits	22,300		27,500		27,168	332	
Miscellaneous	1,000		400		35	365	
Dues and publications	 5,500		6,100		6,073	27	
Total treasurer	82,000		87,200		86,276	924	

#### Required Supplemental Information Budgetary Comparison Schedule - General Fund (Continued) Year Ended December 31, 2006

	•		nended	A 1	Variance with	
	 Budget	В	udget	 Actual	Amended Budget	
Expenditures (Continued)						
General government (Continued):						
Parks:						
Repair and maintenance	\$ 3,600	\$	4,000	\$ 1,727	2,273	
Insurance	3,500		3,500	3,500	-	
Miscellaneous	 10,500		10,100	 7,685	2,415	
Total parks	17,600		17,600	12,912	4,688	
Planning Commission:						
Salaries	2,000		2,000	1,435	565	
Employee benefits	 200		200	 90	110	
Total Planning Commission	2,200		2,200	1,525	675	
Assessor:						
Salaries - Assessor	38,900		38,900	37,977	923	
Other salaries	23,500		23,500	22,110	1,390	
Employee benefits	28,280		29,400	27,651	1,749	
Professional services	2,500		1,550	1,145	405	
Vehicle	600		1,050	1,032	18	
Printing and publishing	2,300		2,900	2,898	2	
Miscellaneous	 2,300		1,700	 1,159	541	
Total assessor	98,380		99,000	93,972	5,028	
Street lighting	63,000		63,000	62,936	64	
Building and grounds:						
Utilities	16,200		16,100	17,231	(1,131)	
Repair and maintenance	6,500		11,300	10,796	504	
Communications	7,800		10,010	10,009	1	
Operating supplies	8,000		6,000	5,418	582	
Postage	5,000		5,000	4,667	333	
Insurance	8,000		7,000	5,888	1,112	
Sanitation	3,500		1,990	1,300	690	
Storage tank removal	10,000		49,000	48,337	663	
Miscellaneous	2,500		2,500	2,350	150	
Capital outlay	 8,000		8,000	 6,803	1,197	
Total building and grounds	75,500		116,900	112,799	4,101	

#### Required Supplemental Information Budgetary Comparison Schedule - General Fund (Continued) Year Ended December 31, 2006

	Original Budget		Amended Budget		Actual		Variance with Amended Budget	
Expenditures (Continued)								
General government (Continued):								
Cemetery:								
Salaries	\$	43,000	\$	43,000	\$	41,474	\$	1,526
Employee benefits		20,500		25,150		24,999		151
Repair and maintenance		4,000		5,000		4,950		50
Insurance		6,000		5,250		5,141		109
Miscellaneous		1,500		2,500		2,267		233
Capital outlay		2,000		<u>-</u>		<u>-</u>		<del>-</del>
Total cemetery		77,000		80,900		78,831		2,069
Total general government		1,031,330		1,025,880		976,690		49,190
Public safety:								
Police:								
Salaries		6,000		100		_		100
Employee benefits		13,000		23,000		22,999		1
Battle Creek police contract		736,200		736,200		736,161		39
Total police		755,200		759,300		759,160		140
Fire:								
Salaries		69,100		69,100		52,388		16,712
Employee benefits		3,500		4,010		4,008		2
Gas and oil		6,000		6,000		4,555		1,445
Communications		10,000		10,000		7,786		2,214
Insurance		27,500		35,500		34,316		1,184
Repair and maintenance		32,500		23,590		21,981		1,609
Miscellaneous		6,500		6,900		2,472		4,428
Replacement equipment		11,000		11,000		19,429		(8,429)
Total fire		166,100		166,100		146,935		19,165
Building department:								
Salaries		39,600		39,600		39,186		414
Employee benefits		4,370		4,820		4,594		226
Indirect costs		3,400		4,300		4,274		26
Total building department		47,370		48,720		48,054		666
Total public safety		968,670		974,120		954,149		19,971
Total expenditures	\$	2,000,000	\$	2,000,000	\$	1,930,839	\$	69,161

Other S	uppleme	ntal Info	rmation	
Other S	uppleme	ntal Info	rmation	
Other S	uppleme	ntal Info	rmation	
Other S	uppleme	ntal Info	rmation	

#### Other Supplemental Information Agency Funds - Combining Schedule of Assets and Liabilities Year Ended December 31, 2006

	Tax	Collection	Trus	t and		
	Fund		Agency Fund		Total	
Assets - Cash and cash equivalents	<u>\$</u>	362,345	\$	3	\$	362,348
<b>Liabilities</b> - Due to other governmental units	\$	362,345	\$	3	\$	362,348

#### Plante & Moran, PLLC



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April 11, 2007

To the Township Board Members Charter Township of Bedford Battle Creek, Michigan

Dear Township Board Members:

In planning and performing our audit of the financial statements of Charter Township of Bedford as of and for the year ended December 31, 2006, in accordance with auditing standards generally accepted in the United States of America, we considered the Township's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Township's internal control. Accordingly, we do not express an opinion on the effectiveness of the Township's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control that we consider to be significant deficiencies and other deficiencies that we consider to be material weaknesses.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control. We consider the following deficiencies to be significant deficiencies in internal control:

#### **Quarterly Review of Budgetary Comparison Reports**

We became aware during our audit that the board does not receive budgetary comparison reports at least quarterly. Charter townships are required to present these reports to the board at the end of the first, second, and third quarters.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control. We believe that the following deficiencies constitute material weaknesses:

#### **Segregation of Duties**

We noted that the clerk has the ability to sign checks, receive cash, make bank deposits, post manual journal entries, and prepare bank reconciliations. In addition, the treasurer is responsible for receiving cash and making bank deposits. In addition to having the ability and responsibility to post manual journal entries and maintain the general ledger, the clerk prepares bank reconciliations. There is no approval or review of journal entries and no review of bank reconciliations. Ideally, some of the noted functions should be performed by separate employees, or another person should be approving or reviewing the work of others. In a small township, there may not be sufficient staff levels to properly segregate duties; however, we recommend that, where possible, additional controls or levels of review be instituted to improve controls.

#### **Audit Adjustments**

During the audit process, several adjustments, including adjusting the books from cash to accrual, were recommended to management and made to adjust various general ledger balances as of December 31, 2006.

This communication is intended solely for the information and use of management, board members, and others within the Township and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

Plante & Moran, PLLC

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Jeffrey L. Egberts, CPA

**Partner**